

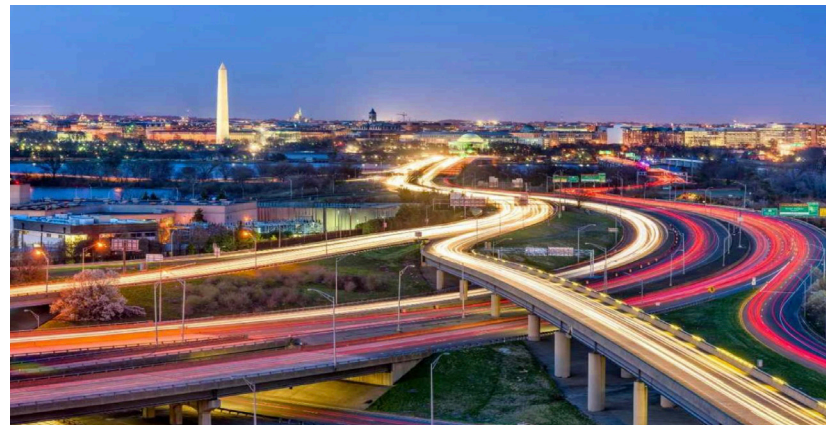
PEPCO'S CLIMATE SOLUTIONS PLAN

Advancing our strategy to build a smarter, stronger, cleaner energy system and enable climate solutions to achieve the District's goals.






An Exelon Company

We will execute a multi-faceted strategy that will advance a smarter, stronger and cleaner energy system to help the District of Columbia achieve its leading climate goals. This major step builds on our DC Climate Commitment, and outlines the central role Pepco will play in enabling the District's roadmap toward electrification, clean energy and energy reduction, through a balanced portfolio that will help ensure an equitable energy system that maintains safe, reliable and affordable service for all District customers.



FOUR KEY AREAS TO MEETING THE DISTRICT'S CLIMATE GOALS:

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|  <h3>Electrifying Transportation</h3> <p>Readying the District for vehicle electrification and enabling smart charging</p> |  <h3>Decarbonizing Buildings</h3> <p>Lowering barriers to electrifying homes and businesses with energy efficient equipment</p> |  <h3>Activating the Local Energy Ecosystem</h3> <p>Facilitating more local, clean distributed energy resources</p> |  <h3>Enhancing Infrastructure for Climate Solutions</h3> <p>Enhancing distribution grid components to facilitate more and various climate solutions</p> |
| <p>Pepco's Strategic Program Areas</p> <ul style="list-style-type: none"> Make-ready for Charging Infrastructure Across all Segments Vehicle-to-Grid Applications Rate Designs to Encourage Charging Fleet Assessments for Electrification Incentives for Charging Infrastructure Innovation Funding for Emerging Electrification Projects | <p>Pepco's Strategic Program Areas</p> <ul style="list-style-type: none"> Make-ready for Electric-Based Devices Supporting Behavioral Programs Energy Efficiency Measures Smart Home Appliances + Rate Design Innovation Funding for Emerging Electrification Projects Technical Advisory Services and Financial Support | <p>Pepco's Strategic Program Areas</p> <ul style="list-style-type: none"> Load Flexibility Programs Grid-Interactive Batteries Virtual Power Plants Facilitating Community Solar Standard Offer Service Contracting | <p>Pepco's Strategic Program Areas</p> <ul style="list-style-type: none"> Expanding Communications Capabilities and System Performance ADMS/DERMS Distributed Energy Resources Hosting Capacity Models and Analytics for Improved Forecasting |

FIVE KEY PRINCIPLES:

Driving an Equitable Energy System That Maintains Affordability and Reliability for Our Customers and Communities and Provides Solutions to Address the Climate Crisis.

